



May 8, 2013

Mr. Mauricio Garrido
President
T&T Salvage, LLC
3110 Pasadena Freeway
Pasadena TX 77503

Dear Mauricio:

I wanted to take this opportunity to send a long overdue letter of appreciation for the response and execution by T&T Salvage during to the Eggners Ferry Bridge allision by our vessel the *Delta Mariner*. The timeliness of your response, effectiveness of your services and most importantly your commitment to safety was instrumental to the successful result we achieved.

The skill and experience of your crews played a key role in us achieving every one of the objectives established by the Incident Command team. We freed the ship from the debris field and cleared the bridge debris from her deck; doing so without any injuries or environmental release. We were also able to protect our customer's very sensitive cargo and make the delivery without impacting our customer's schedule.

The level of professionalism and performance T&T Salvage demonstrated on this job not only validates the partnership we share, but also ensures you will be our first call when fast, effective and safe emergency response and salvage services are needed.

With sincere appreciation,

A handwritten signature in black ink that reads "Scott Merritt". The signature is fluid and cursive, with the first letters of each word being capitalized and prominent.

Scott Merritt | Senior Vice President, Operations

Cc: DeeAnn McMillen, T&T Salvage, Manager, Vessel Response Services